

Pensions Management Institute Level 4 Diploma in Retirement Provision

610/2731/5

Level 4 Diploma in Employee Benefits and Retirement Savings

610/2740/6

Level 6 Advanced Diploma in Retirement Provision

610/2732/7



Summary

The PMI Level 4 Diploma in Employee Benefits and Retirement Savings consists of 3 units:

Core Units:

- Core Unit 1A Understanding Retirement Provision
- · Core Unit 2 Regulation of Retirement Provision

Plus one Specialist Unit:

Reward and Retirement Provision

The PMI Level 4 Diploma in Retirement Provision comprises 5 units:

Core Units:

- Core Unit 1A Understanding Retirement Provision;
- Core Unit 2 Regulation of Retirement Provision;
- Core Unit 3 Running a Workplace Pension Scheme;
- Core Unit 4 Financing and Investing for Retirement Provision;

Plus a choice of either:

Defined Benefit Arrangements (DBA)

or

Defined Contribution Arrangements (DCA).

The PMI Level 6 Advanced Diploma in Retirement Provision comprises 8 units:

Five compulsory core units:

- Core Unit 1A Understanding Retirement Provision;
- Core Unit 2 Regulation of Retirement Provision;
- Core Unit 3 Running a Workplace Pension Scheme;
- Core Unit 4 Financing and Investing for Retirement Provision;
- Professionalism and Governance

Plus **three** compulsory specialist units:

- Defined Benefit Arrangements
- Defined Contribution Arrangements
- Reward and Retirement Provision

Plus one final compulsory unit:

Professionalism and Governance



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About PMI

Founded in 1976, the Pensions Management Institute (PMI) is the UK's largest and most recognisable professional body for employee benefits and retirement savings professionals, supporting over 6,500 members.

PMI's members, represented throughout the UK, are responsible for managing and advising some of the largest institutions in the world, accounting for £1trillion invested in pensions. We promote excellence through a range of services for the benefit of members, the wider economy and, with over ten million now saving through automatic enrolment, society as a whole.

The purpose of the PMI is "To set and promote standards of excellence and lifelong learning for employee benefits and retirement savings professionals and trustees through qualifications, membership and ongoing support services".

To achieve this, the PMI:

- Promotes and embeds professional standards, setting the benchmarks for best practice in the employee benefits and retirement savings industry
- Produces qualifications that have a reputation for excellence and which ensure employee benefits and retirement savings professionals, whether they are scheme managers, consultants, administrators or trustees, are educated to the very highest standards and with knowledge of the very latest legislation
- Provides continued lifelong learning designed to strengthen the knowledge and skills of employee benefits and retirement savings practitioners in performing to the best of their ability
- Plays a pivotal role in shaping the industry, working with government and collaborating with other bodies on research and thought leadership on key issues
- Presents an annual conference and a wide range of technical seminars to cater for those starting out in the pensions industry through to highly experienced pensions professionals
- Provides industry-leading insight, including a 'Pensions Aspects' monthly magazine, PMI TV, newsletters
 and blogs to keep practitioners abreast of the very latest developments in a rapidly changing industry
- Proactively has a voice in mainstream and social media, with a presence on Twitter and LinkedIn.

PMI Qualifications

The PMI is the UK's leading professional body for those working in the field of employee benefits and retirement savings. It supports and develops the experts who are responsible for running the UK's pensions industry and is acknowledged as the body for establishing, maintaining and improving professional standards in every area of pension scheme management, consultancy and trusteeship.



PMI qualifications are recognised for both their depth and their standing within the pensions industry. If you choose to take a single-unit, standalone qualification, or if you choose to take a multi-unit qualification over a number of years, then that qualification is recognised by the pensions industry as having the depth and rigor to demonstrate the knowledge and expertise of those taking it.

Syllabuses

Each syllabus area is presented in a form which is intended to give an indication of the depth and breadth of knowledge which is required. Each syllabus area is divided into sections with an initial statement, or learning outcome, indicating what is expected of learners. These learning outcomes are expressed through command verbs relevant to the level of study undertaken.

This is then further broken down into Assessment Criteria. Assessment Criteria are descriptive statements that provide learners and instructors with information about the qualities, characteristics, and aspects of a given learning task. Fundamentally, they specify clearly the standards that must be met and what evidence should be used to show achievement of learning outcomes.

Command Verbs

Command verbs themselves are broken down into those that are knowledge driven and those that require application. There should only be one command verb used per question. For example, learners are asked to describe or explain, not describe and explain.

You would not normally expect to see Knowledge and Application verbs used in the higher level modules. If they are to be used, then they will only be as 'a starter before the main meal'. For example, if it is necessary to describe (Knowledge) the different Quality Management Systems (QMS) before introducing the concept of evaluating (Higher Order) a single (and appropriate) QMS into the learners own organisation, then that is acceptable.

For all PMI assessments, your command verbs will mainly comprise the following (this list is just a guide):

Knowledge (up to level 4) (core units)

Command Verb	Explanation
Define	State or describe the nature or scope of something
Describe	Express, fully and clearly, the details/facts of. (e.g. "Describe the benefits payable under a term assurance policy".)
Draw	Produce a representation ofa diagram, graph, chart etc. (e.g. "Draw a diagram to illustrate the profit-maximising price".)
Identify	Point out or choose the right one or give a list of the main features
Label	Attach a name to unidentified termson a graph, chart, diagram, table (e.g. "Label the axes".)
List	Make a list of. (e.g. "List the Technical Actuarial Standards issued by the Financial Reporting Council".)
State	Express the details/facts of without elaboration. (e.g. "State the principles of investment".)
Understand	To know the meaning of something



Use	Apply the information provided or apply prior learning. To put into service or action. Employ for a given purpose
Write Down	Provide exactly what has been asked for, without explanation or elaboration.

Application (up to Level 4) (Core Units)

Command Verb	Explanation
Calculate	Ascertain or reckon mathematically.
Construct	Produce what has been asked for, with appropriate structure.
Construct	(e.g. "Construct a table showing".)
Demonstrate	Prove with certainty or exhibit by practical means.
Derive	Develop a result from first principles (or from the given starting point),
Describe	Express, fully and clearly, the details/facts of.
Describe	(e.g. "Describe the risks arising" under a specific given scenario.)
	Find the solution by argument or calculation, making clear your reasoning.
Determine	(e.g. "Determine the type of event that has occurred, based on the data provided".)
Draft	Produce a document in the specified format (e.g. report, letter, etc.)
Explain	Make clear the meaning or purpose or details of, or the justification for.
Express	Write down the result in the specified terms.
Give	Write down what has been asked for, without elaboration.
Give	(e.g. "Give an example of".)
	Make a list of.
List	(e.g. "List the assumptions/rating factors that would be required to price this product".)
Outline	Describe briefly without elaboration or explanation.
Prepare	Make or get ready for use.
Prove	Demonstrate the truth of what is indicated, through mathematical argument.
Show	Demonstrate that the given result is correct.
SHOW	Display the output of a specific part of a computer package item.
Solve	Find a mathematical answer to.
	Express the details/facts of without elaboration.
State	(e.g. "State whether the investor should take a long or short position on the
	option in this situation".)
Verify	Demonstrate to be true.

Higher Order Skills (above Level 4)

Command Verb	Explanation
Analyse	Break down into component parts.
Assess	Judge the effectiveness, implications, relevance, importance, suitability and/or value of.
Comment on	Give brief conclusions on.
Compare	Highlight the similarities and differences between.
Contrast	Highlight the differences between.



Determine	Find the solution by argument or calculation, making clear your reasoning. (e.g. "Determine the most appropriate course of action for the company, within the given constraints".)
Discuss	Write about in some detail, taking into account different issues or points of view.
Estimate	Calculate a result, using judgement to decide on suitable assumptions and/or approximations. (Used when the result is not definitive. Assumptions made should be expressed clearly and intermediate workings should be shown.)
Evaluate	Judge the suitability of something for a given purpose.
Identify	Select after consideration of the possible options or alternatives.
Justify	Provide reasons to support.
Propose	Select and then communicate a solution, action or range of possible solutions/actions. (Justification is not expected unless explicitly asked for, e.g. "with reasons".)
Recommend	Select and then communicate a preferred solution or course of action. (Justification is not expected unless explicitly asked for, e.g. "with reasons".)
Set out	Write down in a structured way.
Suggest	Communicate a range of solutions, actions or reasons without justification. (This is normally used in a situation where there is insufficient information provided to form a definitive recommendation or proposal, e.g. "Suggest possible reasons" or "Suggest possible actions".)

Support and Recognition

These qualifications have been developed with the support of individuals and organisations within the pensions sector and from all industry bodies that support the sector in the United Kingdom.

Qualification Aim

The Diploma rewards and acknowledges the completion of core pension technical units that form part of the Diploma in Retirement Provision. This can be taken as a standalone qualification or as part of the Advanced Diploma.

The aim of the Advanced Diploma is to provide the required professional knowledge, skills and understanding for an individual to undertake, after sufficient experience, a position as a pensions specialist within a self-administered scheme, a third party administrator, a life assurance company or the consulting and advisory services.

Prerequisites

There are no formal prerequisites for this qualification. However, it is anticipated that most learners will have experience of working in the pensions industry in some capacity, and to a manager level or above.

Accreditation of Prior Learning

Please refer to the document here.



Regulation and Qualification Level

These qualifications are regulated by Ofqual.

The Diploma in Retirement Provision has been formally benchmarked against the Regulated Qualification Framework to a Level 4 qualification.

The Advanced Diploma (Retirement) has been formally benchmarked against the Regulated Qualification Framework to a Level 6 qualification.

Qualification Structure

The Diploma and Advanced Diploma are structured as follows:

- Total credits required to complete the Level 4 Diploma in Retirement Provision qualification: **60 Credits**
- Total credits required to complete Level 4 Diploma in Employee Benefits and Retirement Savings qualification: 40 Credits
- Total credits required to complete the Level 6 Advanced Diploma in Retirement Provision qualification:
 120 Credits

Level 4 Diploma in Retirement Provision

Mandatory Units				
Unit title	Unit number	Level	Credits	
Core Unit 1A - Understanding Retirement Provision	M/650/7358	4	10	
Core Unit 2 - Regulation of Retirement Provision	F/650/7362	4	10	
Core Unit 3 - Running a Workplace Pension Scheme	H/650/7363	4	10	
Core Unit 4 - Financing and Investing for Retirement Provision	J/650/7364	4	10	

Choose one of:			
Unit title	Unit number	Level	Credits
Defined Benefits Arrangements	K/650/7365	6	20
Defined Contribution Arrangements	L/650/7366	6	20

Level 4 Diploma in Employee Benefits and Retirement Savings (DEBRS)					
Mandatory Core Units					
Unit Title	Unit Number	Level	Credits		
Unit Title Core Unit 1A - Understanding Retirement Provision	Unit Number M/650/7358	Level 4	Credits 10		

Mandatory Specialist Unit			
Reward and Retirement Provision	M/650/7367	6	20
Total needed to complete the Qualification (3 Units)			40



Level 6 Advanced Diploma in Retirement Provision

Mandatory Units			
Unit title	Unit number	Level	Credits
Core Unit 1A - Understanding Retirement Provision	M/650/7358	4	10
Core Unit 2 - Regulation of Retirement Provision	F/650/7362	4	10
Core Unit 3 - Running a Workplace Pension Scheme	H/650/7363	4	10
Core Unit 4 - Financing and Investing for Retirement Provision	J/650/7364	4	10
Professionalism and Governance	T/650/7369	6	20

Mandatory Units				
Unit title	Unit number	Level	Credits	
Defined Benefits Arrangements (DBA)	K/650/7365	6	20	
Defined Contribution Arrangements (DCA)	L/650/7366	6	20	
Reward and Retirement Provision	M/650/7367	6	20	

Final mandatory Unit to complete the Advanced Diploma:

Professionalism and Governance	T/650/7369	6	20
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Qualification Delivery and Assessment

This qualification is delivered via PMI Accredited Training Partners or via individuals self-studying. Approved Accredited Training Partners comply with all relevant Ofqual Regulations and Guidance.

The syllabus and the examinations for this qualification are based on the law and practice of the United Kingdom as it existed on 6 April the previous year, unless stated otherwise.

Unit assessment method(s) are detailed in each unit syllabus.

Total Qualification Time

TQT is a measure required by Ofqual the qualifications regulator and comprises:

- **Guided Learning Hours (GLH):** This is time spent being taught by an instructor (and not necessarily face to face):
- Assessment time; and
- **Study Time**: This is self-study/revision/reading

PMI Level 4 Diploma in Retirement Provision

Guided learning hours (GLH)	0	(Distance learning)
Self-study (SS)	600	(Distance learning)



Formative Assessment (F)	49	(Mock Exams/Assignments/Revision courses)
Summative Assessment (S)	7 hours	(Online Exams)
Total Assessment Time (TAT)	60	(F+S)
Total Qualification Time	660 Hou	rs (GLH+SS+TAT)

PMI Level 4 Diploma in Employee Benefits and Retirement Savings (DEBRS)

In order to be consistent with Ofqual requirements and to provide an estimation of study time we have calculated the following:

As GLH, as defined above is not common, we have estimated a total of 0 hours for this component.

Guided learning hours (GLH)	0	(Revision Courses)
Self-study (SS)	400	(Distance Learning/Use of Learning Website)
Formative Assessment (F)	73	(Mock Exams/Assignments)
Summative Assessment (S)	7	(Online Exams)
Total Assessment Time (TAT)	80	(F+S)
Total Qualification Time	480 Hours (GLH+SS+TAT)	

PMI Level 6 Advanced Diploma in Retirement Provision

Guided learning hours (GLH)	0	(Distance learning)
Self-study (SS)	1200	(Distance learning)
Formative Assessment (F)	90	(Mock Exams/Assignments/Revision courses)
Summative Assessment (S)	20	(Online Exams)
Total Assessment Time (TAT)	110	(F+S)
Total Qualification Time	1310 Hours (GLH+SS+TAT)	

The above estimates are based on evidence we have gathered from users of our qualifications, past experience, and benchmarking exercises. The evidence we have gathered indicates that there is considerable variation within the overall TQT estimates as blended approaches are common with differing mixes of Guided Learning and other elements which contribute to TQT. These estimates are reviewed regularly.

As GLH, as defined above is not common, we have estimated a total of 0 hours for this component.

Fees

Fees for this qualification can be found on the PMI Website.

Links with other qualifications and progression



Those learners who complete PMI Level 4 Diploma in Retirement Provision or Level 4 Diploma in Employee Benefits and Retirement Savings can apply to other educational establishments/universities to continue their studies at Level 4 or above dependent on the type of qualification and the study establishment.

Those learners who complete the PMI Level 6 Advanced Diploma in Retirement Provision can apply to other educational establishments/universities to continue their studies at Level 6 or above dependent on the qualification and the study establishment.

Membership Entitlement

Learners completing either the PMI Level 4 Diploma in Retirement Provision (DRP) or PMI Level 4 Diploma in Employee Benefits and Retirement Savings (DEBRS) will be eligible to become Professional Members with the designatory initials **PPMI**.

Those learners who complete the PMI Level 6 Advanced Diploma in Retirement Provision (ADRP) will be eligible to become Associate Members of the PMI with the designatory initials **APMI** after 5 years of appropriate Continuous Professional Development (CPD).



Qualification Units

CU1A - Understanding Retirement Provision

Unit Aims

To provide an introductory overview of retirement provision in the UK including an appreciation of:

- how workplace pensions have developed, the different types of workplace provision and how they sit alongside State Pension Provision
- the key features of automatic enrolment, trust and contract-based provision
- the roles and responsibilities of those involved in running workplace pensions
- personal savings and the options for retirement saving
- employee engagement with retirement provision

Unit Level 4 Unit Reference		CU1A Unit Number M/650/7358		
TQT 120	Unit Grading Structure	Pass/Fail (65% pass boundary)		
Assessment Guidance Multiple choice Exam				
Learning	Outcomes - The Learner will:	Syllabus - The Learner can:		
	nstrate an understanding the s and overview of retirement sion	(A) Explain the aspects and involvement of the:StateWorkplaceIndividual		
conte influe	nstrate an understanding of the ext and the factors which nce the development of ment provision in the UK	 (A) Identify changes to State pension age, State benefits, historic and forthcoming legislation (B) Explain the options available to access pension saving (C) Define demographics (D) Outline changing social trends (E) Describe balancing work, retirement and income (F) Explain different income needs in retirement and options 		
bene individ	be the main State retirement fits and other benefits an lual might receive from the State ow those retirement benefits are lated			
involv opera scher	pe the role of the key parties ed in retirement provision, the ation of a workplace pension ne, their interaction and any cts of interest	 (A) Analyse and distinguish between the roles of the following: Government departments Regulatory bodies Advisers (including consultants, legal advisers, investment advisers, scheme actuary and auditors) Members and their dependants Employers/pensions manager, payroll and human resources Secretary to the Trustees Service providers, including administrators 		



	Investment Managers
	Insurer(s)
5. Identify the roles and functions of the bodies that regulate pension schemes and provide assistance or protection to members and employers	 (A) Outline the role and powers of: The Pensions Regulator (TPR) Department for Work and Pensions (DWP) HM Revenue & Customs (HMRC) Pensions Ombudsman Service Financial Ombudsman Service PPF Ombudsman The Money and Pensions Service (MaPS) Citizens Advice Service (including Citizens Advice Bureau) Pension Protection Fund (PPF) Financial Conduct Authority (FCA) Financial Assistance Scheme (FAS) Financial Services Compensation Scheme (FSCS) National Insurance Services to the Pensions Industry (NISPI) The Information Commissioner The Pension Tracing Service Pensions Compensation Board Pension Schemes Registry
6. Explain the main features of the employer duties for automatic enrolment and re-enrolment	 (A) Describe automatic enrolment, contractual enrolment and re-enrolment (B) Define jobholders and workers (C) Identify: qualifying earnings and pay reference periods qualifying schemes and automatic enrolment schemes (D) Explain phasing in and staging (E) Describe the communication requirements and timescales (F) Explain the role of the Pensions Regulator
7. Distinguish between the different methods of providing and delivering pensions and the different benefits and options	 (A) Identify the essential features, legal structure, delivery model and characteristics of workplace pension schemes (B) Evaluate occupational pension schemes, personal pensions, stakeholders and SIPPs (C) Identify universal automatic enrolment schemes including master trusts and their roles (D) Explain the roles of the employer, trustees, providers, and employer and provider governance committees



8.	Demonstrate an understanding of the
	different types of benefit design found
	in pension schemes

- (A) Describe the main benefit design features of the following schemes:
 - Defined benefit (final salary and career average)
 - Defined contribution
 - Cash balance
 - Hybrid arrangements
 - Risk sharing schemes

9. Understand the context and
the main types, and principal
features, of workplace pension
schemes found in both the
private and public sectors, and
explain the difference
between insured and self-
administered schemes

- (A) Define public sector benefit structure
- (B) Describe:
 - Private Sector Benefit Structures
 - Master Trusts
 - Cross Border Schemes
- (C) Identify the features of:
 - Insured Schemes
 - Self-administered Schemes
 - Executive Pension Arrangements and Employer Financed Retirement Benefit Schemes
- **10.** Demonstrate an understanding of the financing of pension schemes
- **(A)** Analyse the financing of the following workplace pension schemes:
 - Defined Benefit
 - Defined Contribution
 - Collective Defined Contribution (CDC)
 - Pay As You Go (PAYG)
- 11. Evaluate what an employer might consider when selecting a trust, master trust or contract-based arrangement
- (A) Identify the advantages and disadvantages of each when selecting a:
 - Trust
 - Master Trust
 - Contract-Based Arrangement
- **12.** Evaluate the options for personal savings
- (A) Explain the features of the following:
 - Personal Investments
 - Alternative Investments
 - Insurances



13. Describe the options available for retirement saving	 (A) Outline the features of: Tax Advantaged Savings Vehicles Property Pension Arrangements
14. Understand the main features of employee communications with saving for retirement	 (A) Outline: Statutory Disclosure Requirements The concepts of Advice and Guidance
15. Describe the role of the key parties involved in the Pensions Dashboard, the history of the dashboard, and plans.	 (A) Distinguish between the roles of the following The Money and Pensions Service (MaPS), The Pensions Dashboards Programme (PDP), The Financial Conduct Authority (FCA) The Pensions Regulator (TPR) Pension providers, schemes Administrators Technology providers The Department for Work and Pensions (DWP)



CU2 - Regulation of Retirement Provision

Unit Aims

To provide an overview of the regulation of retirement provision in the UK including an appreciation of:

- legal and taxation aspects
- compliance with regulation and where administrators need to focus on compliance issues
- the bodies responsible for defining, monitoring and oversight
- how the employee is supported by the financial services industry
- current issues

Unit L	evel	4 Ur	nit Reference	CU2 Unit Number F/650/7362
TQT	120	Unit Gradin	g Structure	Pass/Fail (65% pass boundary)
Asses	sment (Guidance	Multiple ch	hoice Exam
Learning Outcomes - The Learner will:			e Learner will:	Syllabus - The Learner can:
Analyse a registered pension scheme and the tax treatment conferred by registered scheme status				
Understand the context of the principal features of the current tax regime governing registered pension schemes				
3. Understand the tax treatment of unregistered schemes				 (A) Define: Employer Funded Retirement Benefit Schemes Qualifying Recognised Overseas Pension Schemes Excepted Life Schemes
4.	differe & Wale	es, Scotland a	diction (Englan	 (A) Explain the implications in the following areas: sources of law Income Tax options on divorce
5.	the bo	dies that reg	s and functions ulate pension ide protection oloyers	



6.	Demonstrate an understanding of
	the principles of trust law and the
	role and responsibilities of pension
	scheme trustees and evaluate why
	trusts are used in a pensions context

- (A) Identify the main features of a trust
- **(B)** Distinguish between trust and contract-based alternatives for workplace pensions, including master trusts
- (C) Identify the different types of trustees
- (D) Analyse the appointment and removal of trustees
- (E) Explain the duties and powers of trustees:
 - investment powers
 - exercise of discretions
 - delegation
 - meetings and minutes
 - trustees' liability and protection
 - trustee knowledge and understanding (TKU)
- **(F)** Identify notifiable events
- **(G)** Describe the Pensions Regulator's Codes of Practice and guidance notes
- 7. Describe the way in which pension schemes are established, the methods for changing trustees and employers and for amending schemes and explain the possible constraints on such amendments
- (A) Explain the trust deed and rules
- **(B)** Outline relevant employee communications
- **(C)** Explain how the following can be effected:
 - changing employers
 - changing trustees
 - amending deeds
- (D) Outline the powers of amendment
- (E) Identify overriding legislation and relevant case law
- **(F)** Analyse the relevant practical considerations
- (G) Explain the process of consultation and notification to members
- 8. Distinguish between a share sale and a business sale and demonstrate an understanding of the duties of trustees in such situations and the related issues
- (A) Explain share sales and business sales (and key differences between them)
- **(B)** Analyse sale and purchase agreements
- (C) Evaluate past and future service provision (including Transfer of Undertakings [Protection of Employment] Regulations [TUPE])
- (D) Explain the following:
 - section 75 debts
 - anti-avoidance and clearance
 - apportionment of liabilities
 - withdrawal arrangements
- **(E)** Analyse scheme mergers



9. Understand the context of the duties imposed on the 'scheme administrator' by the Finance Act 2004	 (A) Outline the characteristics of effective record keeping (B) Describe information requirements for: HM Revenue & Customs members other scheme administrators
Describe the requirements for communication with members	 (A) Explain the legal requirements for each of the following types of disclosure: automatic on request e communications/multi-media
Demonstrate an understanding of the importance of a governance structure	 (A) Explain the features of scheme governance (B) Outline the roles of the employer, trustees, governance committees and providers (C) Outline the importance of: risk management member communication and engagement investment and manager selection
12. Outline other laws which impact on UK pension provision	 (A) Analyse the impact of: GDPR/Data Protection divorce, civil partnership and same sex marriages family law human rights equal treatment and discrimination (including age discrimination) dismissal and redundancy anti-money laundering and anti-bribery information and consultation regulation Value Added Tax (VAT) European Union law
13. Demonstrate an understanding of current issues	 (A) Analyse the impact of: cessation of contracting out and scheme reconciliations data protection pensions dashboard Guaranteed Minimum Pension (GMP) equalisation/conversion pension scams data quality and the scheme return defined benefit to defined contribution transfers pension advice allowance and provision of advice at retirement (robo advice) a Green Paper (including consultation) TPR consultation professional trustees the impact of BREXIT



14. Understand how companies and individuals working in the pensions field are regulated by the FCA	 (A) Outline the characteristics of: statements of principle financial advice best advice treating customers fairly advertising and promotion regular reviews of suitability asset management market study Financial Advice Market Review (FAMR)
15. Explain how the consumer is served by the financial services industry	 (A) Describe the role of the providers of financial products (B) Explain the relationship between product providers, advisers and consumers (C) Analyse the perception of financial services (D) Identify the main financial needs and how they are met



CU3 - Running a Workplace Pension Scheme

Unit Aims

To provide an overview of the requirements of running a workplace pension scheme, including an appreciation of:

- the implications of the tax and regulatory regimes that apply to workplace pensions
- scheme administration, payroll and financial administration
- the importance of data and data protection the calculation and payment of benefits
- the role of technology

Unit L	_evel	4	Unit	Reference	CU3	Uni	it Nun	nber	H/650/7363
TQT	120		ding S	tructure					ooundary)
Assessment Guidance Multiple choice				oice Exa	am			,	
Learning Outcomes - The Learner will:								Syllabus - The Learner can:	
1.		strate an istration s		standing of n design		(A) A	sys Pe into Mic	stem r ension erface ddlew ta pro	ch of the following: requirements for DB & DC ns Regulators guidance on data es with payroll and human resources vare as tool for automatic enrolment otection ecurity
2.	Intrane	et and the	e Inter	n which the net are used nd employer	by	(A) E	sta us Mo Ac Mo	atic ar se of wodellind ccess embe	nd interactive information web by schemes and members ing tools and real time access for employers, trustees and advisers er enrolment and registration process switching and straight through sing (STP)
3.		in featur		tanding of utomatic		(C) [C] (D) E (E) [C] (F) E (G) (C)	sta po Disting Schen Explair Descril Explair Certific	n the for aging costpor guish b mes n the a be the n com	nement Detween the different options for Qualifying Administrative requirements Experiments and timescales Appliance and the Pensions Regulator of DC Schemes and minimum contribution



4. Understand Master Trusts and the Pensions Regulator Codes of Practice and Guidance Notes	 (A) Describe the main features of Master Trusts, including NEST, how they are authorised and the effect they have on Employers (B) Describe the key features of both the General Code and the DC Code of Practice, and how they and other Codes help Trustees to achieve better outcomes for their members
5. Understand the main features of employee communication	 (A) Describe what makes for good practice guidelines for member communications: (B) Explain the key disclosure of information requirements, and the differing methods of communicating with members (C) Distinguish between statutory disclosure requirements and those arising from best practice
5. Understand the different allowances and how these affect members and the benefits they can receive	Explain the requirements for each of the following: Annual Allowance, Scheme pays and Pension Input Amounts for both DB & DC arrangements Lifetime Allowance and Benefit Crystallisation Events Individual protections and associated tax implications
6. Demonstrate an understanding of the key features of delivering pension benefits	 (A) Analyse each of the following: different service delivery models e.g. outsourcing, cosourcing, front office/back office, off shoring organisation of work key advisers and delegates – their roles and responsibilities •
7. Outline the various benefits payable when an individual leaves a workplace pension scheme, whether DB or DC, and contracted out or in. Understand the advantages and disadvantages, administrative requirements including the provision of guidance and risks associated with different benefit options	 (A) Describe the options on early leaving, refunds, deferred benefits, transfers (in and out) (B) Identify the benefits payable on death (C) Explain the ways in which benefits can be apportioned ondivorce and the key administration requirements (D) Describe the retirement options: Early, normal and late retirement ill-health retirement phased retirement flexible retirement lump sum options including trivial commutation uncrystallised funds pension lump sums income drawdown (capped and flexible) different types of annuities



8. Demonstrate an understanding of accounts and treasury requirements	(A) Explain the requirements for each of the following:
accounts and a casary requirements	 Operation of a bank account timing of contribution payments cash management record keeping reporting reconciliation processes event reporting

9. Describe scheme accounting and auditing requirements	 (A) Explain the importance of each of the following when preparing scheme accounts: Pensions Act 1995 Statement of recommended Practice (SORP) General Accounting Principles (B) Demonstrate an understanding of Auditing and Audit Trails
Demonstrate an understanding of pensioner payroll requirements as they apply to registered pension schemes	 (A) Explain the requirements for each of the following: taxation of lump sum options application of tax codes accounting for tax deducted real time information (RTI) application of pension increases record keeping treatment of overpayments or underpayments and communication disclosure regulations
11. Explain from a UK perspective the practical benefit considerations to be taken into account when a member moves abroad	 (A) Explain the benefit and tax implications for each of the following: residence overseas before and after retirement including temporary and permanent assignments abroad cross border provisions transferring accrued benefits overseas, and from overseas into the UK Pensioners retiring overseas
12. Demonstrate an understanding of current pension issues and outline recent developments in legislation and forthcoming changes that will impact on the governance of retirement provision	 (A) Explain the impact of recent developments, some examples are: DC Code and How to Guides Combatting pension scams Cyber security Pensions Dashboard New Transfer regulations Changes to minimum pension age ESOG and ORA



- **13.** Describe the procedures to be adopted in connection with the winding up of a trust-based pension scheme and demonstrate an understanding of the powers and duties of trustees in such situations and related issues
- (A) Outline the interaction with the employer
- (B) Explain company insolvencies and scheme termination
- (C) Describe the procedure for wind up
 - Information to be given during wind up
 - Data cleansing
 - Contracted out liabilities
 - Discharging duties on wind up
- **(D)** Describe how the PPF and FAS operate, including eligibility for both and their key features



CU4 - Financing and Investing for Retirement Provision

Unit Aims

To provide an overview of how employers and employees pay for workplace pensions and distinguishing between defined benefit and defined contribution arrangements and including an appreciation of:

- the factors which will influence the funding strategy, including the taxation regime
- risk appreciation and management
- financial regulation
- accounting and tax issues
- investment, investment management, investment strategy and governance

Unit Level	4 Unit	Reference	CU4 Unit Number J/650/7364			
TQT 120	Unit Grading S		Pass/Fail (65% pass boundary)			
Assessment Guidance Multiple choice Exam						
Learning C	outcomes - The I	_earner will:	Syllabus - The Learner can:			
the prir	nstrate an unde ncipal reasons w ts are financed	hy retirement	 (A) Analyse the following: security stability and cash flow taxation accounting practices (B) Explain the funding of public sector schemes 			
	tand how work nes are finance	•	 (A) Describe employer and employee contributions (B) Outline the features of: Salary Sacrifice Additional Voluntary Contributions (AVCs) (C) Describe unfunded schemes (D) Understand the risks and how they can be managed 			
_	strate an unders regime and al	•	 (A) Explain the tax relief/charges for/on the following: contributions payments (B) Describe the taxation of Employer Financed Retirement Benefit Schemes 			



4. Understand the different types of investments available to pension funds, explain their differences and suitability for different types of retirement provision	 (A) Analyse the nature of equities: UK overseas new issues and underwriting (B) Analyse the nature of bonds: fixed interest – government/corporate, overseas, high-yield and emerging market debt index linked new issues and underwriting
	 (C) Outline the other assets available: property cash currency and currency hedging derivatives private equity commodities absolute return funds, including diversified growth funds infrastructure insurance policies stock lending/underwriting buy outs/ins, with profits, annuities
5. Understand the financial regulation of workplace pension schemes	 (A) Explain the impact of/for the following: Financial Services and Markets Act 2000 (FSMA) Pensions Act 2004 The Pensions Regulator Pension Protection Fund Self-investment
6. Describe the financial administration and governance of workplace pension schemes	 (A) Explain the following aspects: contribution management cash flow management accounting for tax investment records scheme accounts accounting standards audit
7. Describe the tax treatment of scheme investments	 (A) Analyse each of the following: investment income/capital gains property insurance policies overseas investments income from trade withholding tax



8. Explain the considerations when an
individual is determining their
investment strategy for and during
retirement

- (A) Analyse the impact of the following:
 - life expectancy
 - income needs and shape in retirement
 - expected retirement age
 - size of existing fund and future contributions
 - investment funds available including lifestyle, target date and default and the need to review these on a regular basis
 - attitude to risk
 - role of regulation and legislation
 - future economic conditions
 - costs and charges
- **(B)** Demonstrate an understanding of the roles and responsibilities of employer and trustees in the provision of investment options for defined contribution schemes including master trusts
- **(C)** Explain the following:
 - implications of size and type of scheme
 - default funds
 - retirement ages outcome assessment
 - charges
 - member education
 - master trust
 - advice
- 9. Describe what factors should be taken into account when determining a trust-based defined benefit scheme's overall investment strategy
- (A) Analyse the impact of the following:
 - member demographics
 - size and type of scheme
 - strength of employer covenant
 - role of regulation and legislation
 - employer and trustee attitude to risk
 - Statement of Investment Principles
 - de-risking strategies
 - diversification
 - economic conditions
- **10.** Distinguish between the various approaches to investment management and outline how, why and which size and type of scheme each might be used
- (A) Analyse the following:
 - segregated and pooled funds
 - active and passive management
 - manager structures
 - multi manager funds
 - in house management
 - delegation and fiduciary management
- **(B)** Evaluate the various approaches to investment management and discuss where each approach may be used



11. Outline factors taken into consideration when selecting, monitoring and changing investment managers

- (A) Explain each of the following:
 - manager selection process
 - custody and title of assets
 - fee structure
 - setting performance targets
 - ethical and socially responsible investment
 - investment management agreements
 - administration
 - transition management
 - frequency of monitoring and governance multiple managers

 - transition risk



DBA – Defined Benefit Arrangements

Unit Aims

To provide an in depth understanding of trust-based defined benefit (DB) arrangements, building on and utilising the knowledge gained in the core units and applying it in a variety of scenarios, recognising the requirements of different stakeholders.

Unit Level	6	Unit Reference	DBA Unit Number K/650/7365			
TQT 240	Unit Gra	ding Structure	Pass/Fail (65% pass boundary)			
Assessment Guidance Multiple choice Exam						
Learning C	utcomes -	The Learner will:	Syllabus - The Learner can:			
the fac define the tre	tors which d benefit s nd for nev	n understanding of n influenced scheme design and varrangements to ribution schemes.	employer needsemployee needs			
		lifferent types of DB nd current trends				
certair syster	n key feat	nderstanding of ures of the tax oly to defined es	 (A) Analyse the impact of the following: tax relief on contributions and investment return authorised and unauthorised payments Annual Allowance Lifetime Allowance protection Benefit Crystallisation Events registration and de registration scheme pays 			



legal requirementsgood governance and best practice including the voluntary
"Code of Good Practice" on Incentive Exercises • governance and impact on member outcomes
(B) evaluate each of the following:
 selection, appointment, management, monitoring and review of advisers, delivery vehicles and providers
 (A) Explain the requirements for each of the following: historic requirements changes to scheme design reporting requirements (leavers; retirements; solvency) GMP equalisation/reconciliation/convergence cessation
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- **6.** Describe the scheme level requirements for the administration of DB arrangements
- (A) Active, deferred and pensioner members:
 - communication
 - o disclosure
 - o pension saving statements
 - Additional Voluntary Contribution (AVC) Statutory Money Purchase Illustrations
 - reconciliation procedures
 - AVC
 - Investments
 - o switching/redirection
 - charges
 - o guarantees
- (B) Options on early leaving:
 - refunds
 - deferred benefits,
 - transfers (in and out) including public sector restrictions
- (C) Retirement options:
 - retirement
 - ill-health retirement
 - phased retirement
 - flexible retirement
 - lump sum options including trivial commutation
 - open market option and different types of annuities
- (D) Death benefits:
 - on death before and after retirement
 - payment of lump sums and dependant's pensions
 - record keeping



7. Describe the scheme level requirements for the administration of defined contribution AVC arrangements	 (A) Explain the requirements for each of the following: objectives of defined contribution administration contribution and investment processing cycle legislative requirements for member contributions reconciliation procedures
8. Demonstrate an understanding of the legal requirements relating to the funding of registered pension schemes and the practical issues to which they can give rise	 (A) Describe and explain the principles of scheme financing (B) Outline scheme specific funding (C) Analyse funding objectives and measurement (D) Explain each of the following: financial and demographic assumptions calculations of contribution rates the treatment of types of asset and liability use of contingent assets setting factors for early/late retirement commutation, transfer factors the calculation of individual and group transfer values actuarial valuations and reports the role of the Pensions Regulator (E) Outline annual funding statements (F) Explain the significance of employer covenant (G) Define recovery plans and the schedule of contributions (H) Outline company accounting standards for pension schemes
g. Identify and distinguish between different methods of actuarial funding	 (A) Analyse each of the following: projected unit method attained age method discontinuance Section 179 Pension Protection Fund basis accounting standards



10. Describe what factors should be taken into account when determining a defined benefit fund's overall investment strategy

- (A) Analyse the impact of the following:
 - size of scheme, funding level
 - strength of employer covenant
 - role of regulation and legislation
 - employer and trustee attitude to risk
 - cash flow requirements
 - liability profile
 - asset/liability modelling
 - liability driven investment
 - asset allocation
 - risk management
 - Statement of Investment Principles
 - de-risking strategies

11. Demonstrate an understanding of the approaches to managing risk, de-risking and the advantages and disadvantages of each	 (A) Define and analyse the current approaches: buy in/buy out longevity swaps liability driven investment
12. Demonstrate an understanding of the Pension Protection Fund (PPF) levy	 (A) Describe and explain the purpose of the PPF levy the calculation basis and issues arising
Demonstrate an understanding of the stages of restructuring a defined benefit scheme	 (A) Analyse each of the following: reviewing benefit design changing future benefit or contribution structure closing to new entrants ceasing future accrual operating as a closed scheme winding up cessation of contracting out



14. Describe the procedures to be adopted in connection with the winding up of a pension scheme and demonstrate an understanding of the powers and duties of trustees in such situations and related issues	 (A) Outline the interaction with the employer (B) Explain scheme termination (C) Define the procedure for wind up (D) Explain the issue of company insolvency outline the role of: The Pension Protection Fund The Financial Assistance Scheme (E) Describe discharging benefits on termination
15. Describe the process to be followed for a pension scheme's journey into the Pension Protection Fund and demonstrate an understanding of the duties of trustees in such situations and related issues	(A) Explain the stages in the process: Section 120 notice assessment period transition compensation entry to the PPF communication project management timescale s
16. Demonstrate an understanding of the challenges created by legacy issues	 (A) Understand the challenges created by: administering legacy arrangements contracting out reporting requirements data standards resolution of data discrepancies
17. Demonstrate an understanding of Pension Dashboards	 (A) Describe and explain the purpose of: Pension Dashboards Proposed activation plan



DCA - Defined Contribution Arrangements

Unit Aims

To provide an in depth understanding of trust and contract-based Defined Contribution (DC) arrangements, building on and utilising the knowledge learners have gained in the core units to show that they can apply this in a variety of scenarios, recognising the requirements of different stakeholders.

Unit Level	6 Unit Reference	OCA Unit Number L/650/7366
TQT 240		ass/Fail (65% pass boundary)
Assessment C		
Learning C	utcomes - The Learner will:	Syllabus - The Learner can:
the fac arrang	estrate an understanding of etors which influence DC ement design and their nce on administration	 (A) Explain the impact of the following: employee needs employer strategy including corporate activity legislation and legacy issues State provision administrative considerations eligibility conditions, contractual enrolment and automatic enrolment design of contribution structures including automatic enrolment phasing salary sacrifice and its application charging structures and costs
	tand the different types of angements and current	 (A) Analyse each of the following workplace arrangements: trust-based contract-based group employer-sponsored arrangements bundled and unbundled arrangements master trusts
design	e the importance of system in the administration of DC ements	 (A) Analyse the impact of the following: system requirements legislative requirements interfaces online access online enrolment Straight Through Processing



4. Demonstrate an understanding of
the regulatory bodies and their key
functions and consider the financial
aspects of DC administration

- (A) Explain the functions of each of the following:
 - Her Majesty's Revenue & Customs
 - The Pensions Regulator
 - Financial Conduct Authority/The Prudential Regulation Authority
- **(B)** Explain the requirements for each of the following:
 - bank accounts
 - cash management
 - scheme accounts and auditing
 - risk benefits and re-broking
- **5.** Describe the member level requirements for the administration of DC arrangements
- (A) Explain the procedures involved in:
 - contribution management
 - contribution investment processing including:
 - payment of contributions
 - investment switches/redirections
 - purchase of units
 - unit reconciliation checks
 - disinvestments
 - analyse the impact of the following:
 - tax relief on contributions
 - Annual Allowance, Tapered Annual Allowance and Money Purchase Annual Allowance and Scheme Pays
 - active and deferred member communications:
 - pension savings statements
 - benefit statements and Statutory Money Purchase Illustrations



- **6.** Explain the authorised pension benefits payable from DC arrangements
- (A) Describe each of the following:
 - Options on early leaving:
 - o refunds
 - deferred benefits
 - Transfer options
 - Death benefit options:
 - o death in service
 - death in deferment
 - o death in retirement
 - Retirement options:
 - o different types of annuities, including enhanced and the open market option
 - o lump sum options including full commutation
 - o income drawdown (capped and flexible)
 - o uncrystallised funds pension lump sum
 - o at/when given retirement advice
 - Timing of retirement
 - early retirement
 - o phased/flexible retirement
 - o ill-health retirement
 - Closing and winding up schemes
 - Disclosure requirements including retirement risk warnings
- **(B)** Analyse the impact of the Lifetime Allowance:
 - various protection regimes
 - Benefit Crystallisation Events
 - registration and de-registration



7. Identify the roles of the employer, trustees, providers and employer and provider governance committees and distinguish between trust-based and contract-based pension arrangements	 (A) Evaluate each of the following: governance structures/committees: trustee (e.g. DC sub-committee/master trust) employer provider (B) Evaluate the importance of: legal requirements around governance best practice charges and value for money internal controls conflicts of interest record keeping and regular reconciliations the Chair's statement risk management including reviewing advisers, delivery vehicles and providers good member outcomes including member communication and engagement (C) Describe the role of the Pensions Regulator in supporting good governance in relation to: Guidance Code of Practice How to Guides
8. Describe what factors should be taken into account by employers, trustees and governance committees when determining investment strategy	 (A) Analyse the impact of the following: default funds and their review range of funds monitoring performance Statement of Investment Principles Investment Governance Group Principles
g. Understand the investment considerations for members of DC arrangements	 (A) Analyse each of the following: different types of investments and the risk attached to each: default funds target date funds lifestyle options types of investment management and charging investment platforms lifestyle strategies



Demonstrate an understanding of individual arrangements and specialist pension provision for executives and directors	 (A) Describe each of the following: different arrangements for executives and directors Executive Pension Plans Small Self Administered Schemes Employer Financed Retirement Benefit Schemes different types of individual pension arrangement personal pension plans stakeholder schemes self-invested personal pensions retirement annuity contracts
11. Outline recent developments in legislation and forthcoming changes that will impact on DC pension provision	 (A) Explain the impact of recent developments: taxation of ROPS transfers Pensions Advice Allowance reduction to Money Purchase Annual Allowance market consolidation (bulk transfers of DC pensions without consent and master trust developments) latest DC governance reforms including early exit charges and transparency measures Pensions Dashboard Lifetime ISA and comparison to DC pension savings, pensions tax relief consultation General Data Protection Regulation measures to tackle pension scams



Reward and Retirement Provision

Unit Aims

To provide an understanding of the main employee benefits, their value, cost structures, taxation implications and how they interact with saving for retirement. To include appreciation of:

- the employee and employer perspectives
- rewards strategies
- communication and engagement

Unit Level 6 Unit Reference	RRP Unit Number M/650/7367
TQT 240 Unit Grading Structure	Pass/Fail (65% pass boundary)
Assessment Guidance Multiple cho	
Learning Outcomes - The Learner will:	Syllabus - The Learner can:
1. Outline the factors to be taken into consideration when developing a total rewards strategy 1. Outline the factors to be taken into consideration when developing a total rewards strategy	(A) Explain the impact of the following: employee demographics globalisation BREXIT cost market position recruitment and retention automatic enrolment employee and employer perspective flexible benefits State benefits Pension Dashboards (B) Explain the communication of employee benefits via: methods advantages and disadvantages employee behaviour the Pensions Regulator's guidance roles and their interaction HR, payroll, pensions, finance data flows selecting and managing providers and advisers Pension Dashboards
Identify the employer perspective in relation to a total rewards strategy including oversight responsibility	(A) Explain the development of rewards strategies including the needs of an ageing population(B) Outline the tax implications and the pensions benefit implications



3. Outline the elements that employers may use as part of their rewards package	 (A) Analyse each of the following: income protection schemes critical illness schemes health care schemes personal accident benefits sabbaticals career breaks child care elder care dental/optical cover retail vouchers other elements
4. Explain the main features of establishing and maintaining the rewards package	 (A) Explain the impact of the following: employee engagement and communication broking benefits multi-national pooling timing benefit evaluation
5. Explain the purpose and principal features of company share schemes	 (A) Analyse each of the following: SAYE share option schemes Share Incentive Plans executive share option schemes profit sharing schemes employee share ownership plans unapproved and phantom share schemes tax treatment capital gains tax an overseas sponsor
6. Explain the concept of remuneration as part of a rewards package	(A) Analyse each of the following:remunerationbonus schemes
7. Demonstrate an understanding of the principles of salary/bonus sacrifice	 (A) Analyse each of the following: reasons for adopting salary/bonus sacrifice criteria to be an effective sacrifice arrangement scheme design considerations National Insurance savings to employer/employees effect on State benefits communication to employees tax implications contract of employment implications



8. Understand and determine the use of flexible benefits	 (A) Analyse each of the following: reasons for offering flexible benefits designing a flexible benefits package: core benefits degree of flexibility delivery of a flexible benefits package employee communications explain each of the following: the impact of automatic enrolment retirement provision options additional contributions salary sacrifice rates of accrual taxation implications and effect on State benefits life events contract of employment implications
9. Outline the impact of tax charges for individuals	 (A) Analyse each of the following: disguised remuneration cash alternatives ill health
10. Outline evolving developments	 (A) Explain how reward and retirement provision is evolving following changes to: Employer and Employee NI Contributions levels Annual Allowance threshold Auto-enrolment age and earnings thresholds Abolition of LTA, new maximum tax free cash limit State Pension Age Flexible and partial retirement Taxation in relation to share schemes & salary sacrifice Pension Dashboards Inheritance Tax treatment on pension benefits Al and Technology in member engagement Hybrid and Remote working practices



Professionalism and Governance

Unit Aims

To provide learners with:

An understanding of the importance of professionalism and ethics and the importance of continuing their own professional development. It offers an appreciation of risk and governance issues as they apply to pension schemes, the opportunity to demonstrate their ability to apply risk and governance principles in a practical situation and then evidence that they can communicate their knowledge in a way that is relevant to their audience.

Unit Level	6 Unit Reference	P&G Unit Number T/650/7369
TQT 240	Unit Grading Structure	Pass/Fail (55% pass boundary)
Assessment C		
Learning O	utcomes - The Learner will:	Syllabus - The Learner can:
Standa Memb	stand the Professional ords expected of PMI ers as set out in the PMI of Professional Conduct.	 (A) Explain the importance of the following: acting with the highest standards of professionalism and integrity providing a high standard of service acting in the best interests of each client treating people fairly in regard to the twelve protected characteristics as detailed in the Equality Act (2010)
	the importance of continuing nal development (CPD)	 (A) Explain each of the following: Trustee Knowledge and Understanding (TKU) Continuing Professional Development and the requirements of the PMI and other professions
	stand the significance iionalism and business ethics	 (A) Explain the importance of the following: corporate culture dealing with complaints conflicts of interest ethical dilemmas - identification, implications and appropriate behaviour whistle-blowing legislative requirements and the protections given to whistle blowers
	the commercial aspects ating a workplace pension e	 (A) Analyse each of the following: nature of costs cost control budgeting contracts management and agreements



5. Understand the management and measurement of service delivery	 (A) Explain each of the following: selecting, monitoring and changing advisers managing client relationships service level agreements type, role and value of performance measures reporting contract remedies quality management systems and kite marks benchmarking member and client surveys complaint/dispute resolution
6. Justify the importance of good governance in managing a workplace pension scheme	 (A) Explain the features of scheme governance (B) Outline the roles of the employer, trustees, providers, and employer and provider governance committees (C) Outline the importance of: risk management member communication and engagement investment and manager selection (D) Evaluate each of the following: structures/governance committees internal controls scheme documents including: governance statement annual business plan training records documentation and record keeping relevant Pensions Regulator Codes of Practice and guidance data quality selection, management and review of advisers and providers recognised industry standards e.g. ICAEW's AAF 01/06, FRAG 21 reports
7. Outline factors taken into consideration when selecting, monitoring and changing investment managers	 (A) Explain each of the following: identifying investment requirements manager selection processes custody and title of assets fee structures setting investment performance targets ethical and socially responsible investment investment management agreements administration transition management monitoring investment performance and governance



8. Provide an understanding of internal controls	(A) Describe internal controls(B) Explain why internal controls are required(B) Describe the assessment of risk
9. Explain the role of the trustees in managing risk	 (A) Outline the process of governance review/risk management (B) Outline preparation and management of a risk register identify how to mitigate risk (C) Analyse the nature of de-risking Analyse the role of the TKU requirements